

Foreign Trade Zone Advisory Services

Duty costs for importations have traditionally been viewed as an unavoidable cost of doing business in today's global market. Procurement departments rarely address tariffs proactively, conceding to either pay such costs directly or as an embedded expense in more complex supply chains and transaction structures. Intensified by geopolitical tensions and supply chain disruptions, punitive tariffs and other international customs costs have risen to unprecedented levels. As a result, companies should be exploring all available tools to help alleviate the costs of international sourcing. In the U.S., one of these tools is the Foreign Trade Zone (FTZ) program.

Due to the perception of FTZs being complex, pursuing the strategy is often seen as a daunting task with importers intimidated by the multifaceted regulatory framework, reporting responsibilities, and operational changes to their business.

Even for companies already taking advantage of FTZ savings benefits, those strategies are not always fully optimized. Furthermore, the day-to-day responsibilities of managing a zone, navigating system changes, and periodic reporting requirements can limit a company's ability to think strategically or proactively about the program to identify untapped potential.

Despite the overall growth in the FTZ program, marketing its economic benefits and efficiently leveraging the FTZ as an economic development tool is a challenge for some grantees. Certain regions have seen an explosion of increased FTZ usage, while other regions have not had an FTZ Operator in years.

1,200

2022 active FTZ operations

254

Grantees with FTZs

\$1T

2022 value of shipments into FTZs

\$162B

2022 value of FTZ exports

— HOW FTI CONSULTING CAN HELP

For companies not yet operating in FTZs:

FTI Consulting's international trade and customs professionals provide practical guidance on all aspects of the FTZ program. We help companies new to the idea evaluate the strategy holistically – not only for one location or business unit, but through an analysis of the entire international supply chain (including embedded duty and tariff costs). We also guide our clients through every step of the implementation process, from proof of concept and feasibility to activation approval with U.S. Customs and Border Protection.

Our goals are to help our clients reduce costs while simultaneously arming them with procedures designed to minimize compliance risk and prevent operational disruptions. Following successful implementations, we continue to support our FTZ clients through simulated compliance reviews, managing process improvements, audit support, and customized training packages.

For companies operating in FTZs:

Our team also assists seasoned FTZ Operators reexamine their use of the FTZ program and evaluate how the changing regulatory landscape could create new opportunities. Due to the daily transactional nature of zone management, we assist companies with strategic reviews, focused on people, geography, procedures and technology. Our team also has extensive experience working with companies to navigate the complex intersection of FTZs and other trade programs and customs topics. Examples include programs like duty drawback, free trade agreements, first sale for export, and bonded regimes. Other technical topics that require careful approach include:

- punitive tariff treatment
- valuation planning
- forced labor compliance and admissibility
- treatment of scrap and waste

For Grantees:

Most Grantees have economic development goals much broader than the FTZ program and, as a result, don't often have the bandwidth or experience to think creatively about how the FTZ program aligns with those larger initiatives. Our team has partnered with many Grantees to analyze how the program has been leveraged in the area, recommend novel approaches to marketing and business development, and put those strategies into practice. We routinely conduct joint training sessions with grantees targeting interested companies and other stakeholders, and often lead educational and FTZ networking events.

— THE FTI CONSULTING DIFFERENCE

Our team has seen enough to know that no two FTZ projects are the same and each grantee is unique. For that reason, we approach all our FTZ clients with customized care and truly tailored solutions. We also understand potential risks and common barriers to success with the FTZ program and proactively addressing these risks is a critical part of our approach.

Our FTZ expertise is complemented by the broader experience and technical knowledge within our Export Controls, Sanctions & Trade team. Since FTZs intersect with many other areas of trade, such as valuation, origin determination, classification, supply chain planning and export controls, we can address complex issues more comprehensively and strategically than our FTZ competitors.

Members of our team have held key leadership positions within the National Association of Foreign Trade Zones (NAFTZ), including James Grogan, who currently serves as an Officer on the Executive Committee within the Board of Directors. Many committees, working groups and task forces have also benefited from the participation and input from individuals on our team. Our people also have years of experience directly managing zones, both within industry and on behalf of our clients. This breadth of industry and operational experience helps us maintain a position on the forefront of trade issues that routinely impact the FTZ program.

The FTZ advisory offering at FTI Consulting includes:

- Strategic Feasibility Studies and Presentation to Stakeholders
- Application Preparation and Submission
- Production Authority Preparation and Submission
- Navigation of Local Taxing Jurisdictions and Impact
- Development of Operational Procedures and the Inventory Control and Recordkeeping System (ICRS)
- FTZ Software Consulting
- Activation Support with U.S. Customs and Border Protection
- Customizable Training Packages and Simulated Audits
- Support with CBP Compliance Reviews and Audits
- Support with FTZ Board Monitoring Visits and Scope Reviews
- Compliance Program Assessment and Development
- Preparation of Periodic Reporting Requirements
- Analysis of Other Program Impacts to the FTZ
- Technical and Industry Research
- Grantee Marketing Plans and Compliance Support
- FTZ Administrator Insourcing and Training Support

Key Contacts

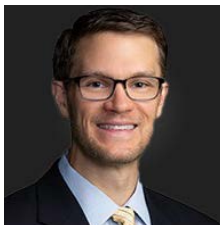


James Grogan

James Grogan is a global trade practitioner with substantial experience in the areas of Foreign Trade Zones (FTZ), duty and tariff mitigation strategies, general U.S. customs compliance and global trade function assessments. He provides regulatory and strategic guidance to small companies, complex multinational corporations, and local government entities.

Mr. Grogan assists his clients in all aspects of the FTZ program, including preparing strategic feasibility analyses, managing all federal and local implementation steps, conducting customized training, developing inventory control and operational procedures, responding to government agency inquiries, and building compliance programs. For grantees and economic development groups, he has built and executed tailored marketing plans designed to drive increased FTZ utilization in those regions.

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Nick Baker

Nick Baker is a seasoned international trade compliance professional focusing on import compliance, duty and tariff mitigation, export controls, and economic sanctions. Mr. Baker assists his clients with the development of international trade compliance programs, responding to government agency inquiries, audits, and disclosures. He has provided guidance on import and export regulatory matters to multinational corporations in industries such as technology, telecommunications, energy, healthcare, consumer products, and agriculture.

Mr. Baker leads the customs and trade service offerings in the U.S by adding value for his clients through tariff impact studies, duty reduction strategies, responding to U.S. Customs inquiries (audits, prior disclosures, administrative protests, penalty allegations), and compliance procedure enhancements. He is experienced in identifying and implementing cost saving improvements such as first sale for export, tariff engineering, valuation planning, free trade agreement eligibility, and special program applications such as foreign trade zones.

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Matt Williams

Matt Williams is a global trade professional with experience in the areas of Foreign Trade Zones (FTZ), general U.S. Customs compliance, GTM software implementation, and operations optimization. He has provided guidance on import regulatory matters and process optimization to local government entities, as well as small companies and multinational corporations in the technology, energy, automotive, and logistics industries.

Mr. Williams adds value for his clients by providing a holistic approach to implementing an FTZ strategy. He is experienced in performing feasibility analyses and obtaining FTZ Board approval, U.S. Customs activation, and production authority. Additionally, Mr. Williams works with companies to assess software providers, develop robust inventory control and operational procedures, and conduct customized trainings to ensure that the ongoing success of their operations remain compliant, are scalable, and are flexible enough to adapt to the ever-changing trade environment.

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Alison Jacobs

Alison Jacobs is an international trade compliance professional with FTI Consulting, Inc. Utilizing her legal research expertise, trade data analytics, and understanding of industry leading practices, Alison assists clients with the assessment, development, and implementation of international trade compliance programs.

Ms. Jacobs adds value by drawing upon her legal education to research and understand complex regulatory requirements. Using this knowledge, Alison can thoroughly assess her clients' trade compliance practices, questions and concerns. Additionally, Ms. Jacobs has experience supporting clients in a wide range of industries including telecommunications, healthcare/pharmaceutical, and consumer products on matters ranging from origin analysis, classification according to the Harmonized Tariff Schedule, classification according to the Export Administration Regulations, and duty mitigation strategies.

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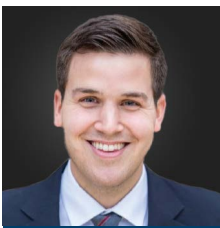


Courtney Stiers

Courtney Stiers is an international trade professional with experience in areas of Foreign Trade Zones (FTZ), general U.S. Customs compliance, and operational management. Ms. Stiers has worked with a multitude of industries to expand and strengthen their overall global compliance programs.

Ms. Stiers understands the importance of well-integrated compliance program. She has experience integrating the implementation of a FTZ into a client's current operations while strengthen their overall global compliance program. She also has vast experience with obtaining the required approvals from governing authorities as it relates to FTZ Board approvals, U.S. Customs activation, complex production authority requests, and general FTZ consulting.

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Mike Trivella

Mike Trivella is an international trade compliance professional with experience in export controls, economic sanctions, and import compliance. Mr. Trivella assists his clients with the development and assessment of international trade compliance programs, helping clients to implement leading practices. Mr. Trivella has provided guidance on export and import regulatory matters to multinational corporations in industries such as technology, telecommunications, healthcare, apparel, and consumer products.

Mr. Trivella primarily offers support on compliance with the EAR (dual use export controls, denied persons and entities, anti-boycott, and recordkeeping requirements) and OFAC regulations (embargoes and sanctions, specially designated nationals, and blocked persons). He has participated in government-directed and court-ordered export control monitoring activities, including working for the monitor in one of the largest U.S. export enforcement actions. He has led site visits to assess local export compliance environments and covered topics such as jurisdictional determinations and the adequacy of existing trade controls.

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